

# Building Community Partnerships

Creating connections to serve the whole patient

## PRESENTED BY:

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Program  
Boston Health Care for the Homeless Program

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azara2024  
USER CONFERENCE APR 30–MAY 2 | BOSTON, MA

# Today's Presenters



**Nathaniel Buckholz**  
Team Coordinator for  
Community Partners Program  
Boston Health Care for the  
Homeless Program



**Aaryn Manning**  
Executive Director  
Project Place



**Emily Holzman, MPH**  
Director, Clinical  
Transformation  
Azara Healthcare

# Agenda



**INTRODUCING PROJECT PLACE AND BOSTON  
HEALTHCARE FOR THE HOMELESS**

**CURRENT CLIMATE ON COMMUNITY AND  
HEALTHCARE COLLABORATIONS**

**PANEL DISCUSSION**

**DRVS TOOLS TO SUPPORT COMMUNITY  
PARTNERSHIPS**

# Project Place and Boston Healthcare for the Homeless





# Project Place





# Boston Health Care for the Homeless Program



BOSTON HEALTH CARE *for*  
the HOMELESS PROGRAM

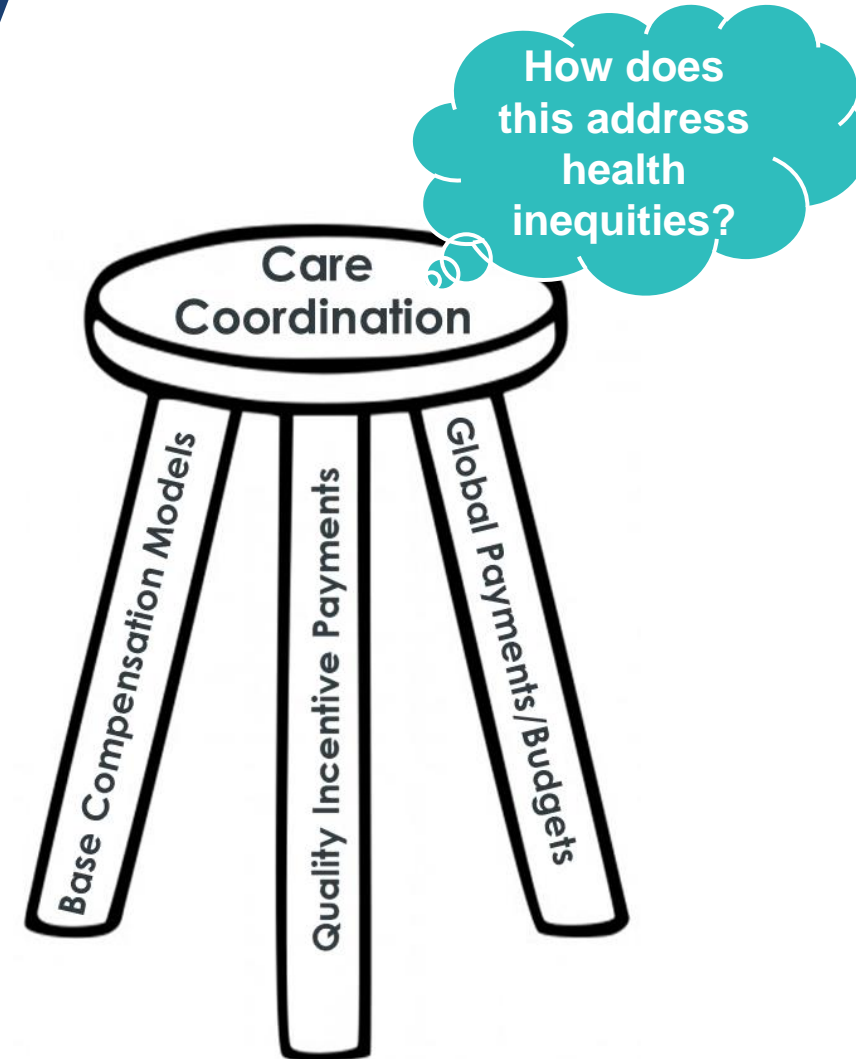
# Current Climate on Community and Healthcare Collaborations



# Value Based Payment (VBP) Models Acknowledging Health Equity

While the shift from Fee-For-Service (FFS) to VBP was welcome and necessary, it had a “Reverse Robinhood” effect<sup>1</sup>:

- Penalized providers who disproportionately serve patients who are worse off from low-income communities who may face barriers to care
- No requirements for health equity
- Disincentivized providers from participation because no upfront payments to address root causes of health inequities – felt that outcome won’t change



1. Society of General Internal Medicine Position Statement on Social Risk and Equity in Medicare’s Mandatory Value Based Payment Programs (JGIM June 2022)



# CMS Health Equity Framework



## Priority 1

Expand the Collection,  
Reporting, and  
Analysis of  
Standardized Data



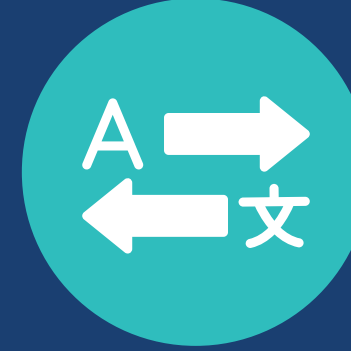
## Priority 2

Assess Causes of  
Disparities Within  
CMS Programs and  
Address Inequities in  
Policies and  
Operations to Close  
Gaps



## Priority 3

Build Capacity of  
Health Care  
Organizations and the  
Workforce to Reduce  
Health and Health  
Care Disparities



## Priority 4

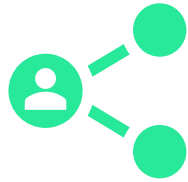
Advance Language  
Access, Health Literacy,  
and the Provision of  
Culturally Tailored  
Services



## Priority 5

Increase All Forms of  
Accessibility to  
Health Care Services  
and Coverage

# The White House's SDOH Playbook



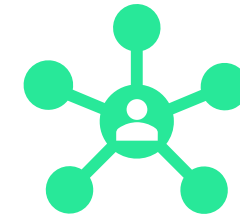
## Expand Data Gathering and Sharing

Advance data collection and interoperability among health care, public health, social care services, and other data systems to better address SDOH with federal, state, local, tribal, and territorial support.



## Support Flexible Funding to Address Social Needs

Identify how flexible use of funds could align investments across sectors to finance community infrastructure, offer grants to empower communities to address HRSNs, and encourage coordinated use of resources to improve health outcomes.



## Support Backbone Organizations

Support the development of community backbone organizations and other infrastructure to link health care systems to community-based organizations.

# HHS Call to Action



## Addressing Health-Related Social Needs in Communities Across the Nation

### Example Actions

- **Community-Based Organizations:** Develop and/or expand capacity to serve as a Community Care Hub and/or participate as a partner organization in a CBO network led by a Hub organization.
- **Health Systems and Clinicians:** Engage community partners on needs assessments and in shared decision making, enlist the expertise of backbone organizations such as Community Care Hubs, and consistently identify patients with HRSNs and connect them with community resources.
- **Payers:** Consider covering and paying for allowable services, incentivize health care providers to screen and refer patients for HRSNs, and establish partnerships with backbone organizations.
- **Public Health Departments:** Leverage community health assessments and multi-sector partnerships, forge relationships with backbone organizations, and support the health care sector's work on SDOH and HRSNs through public health's population health expertise.
- **Health Information Technology:** Partner with other sectors in planning and implementing interoperable, community- and person-centric approaches to electronic social care referrals and care coordination, and adopt and advance the use of open data standards.

[HHS Call to Action: Addressing Health-Related Social Needs in Communities Across the Nation | ASPE](#)

# Unprecedented Movement in HE + SDOH



Accountable Health  
Communities Model  
(Completed)

Housing and Services  
Partnership  
Accelerator  
(Recruiting)

CMS Final Rule 2024  
(Codes for Health  
Integration and SDOH Risk  
Assessments)

CMS & CMMI  
Programs

1115 Waivers

HEDIS Measures and  
Accreditation Program



# Medicaid 1115 Waiver



Section 1115 of the Social Security Act gives the Secretary of Health and Human Services authority to approve **experimental, pilot, or demonstration projects** that are found by the Secretary to be likely to assist in **promoting** the objectives of the **Medicaid program**. The purpose of these demonstrations, which give states additional **flexibility to design and improve** their programs, is to **demonstrate and evaluate** state-specific policy approaches to better serving Medicaid populations.

Currently, **7 states** have approved 1115 waivers which include **housing and nutrition support**.

**A way for Medicaid programs to address and pay for SDOH**

# HEDIS Social Needs Measures

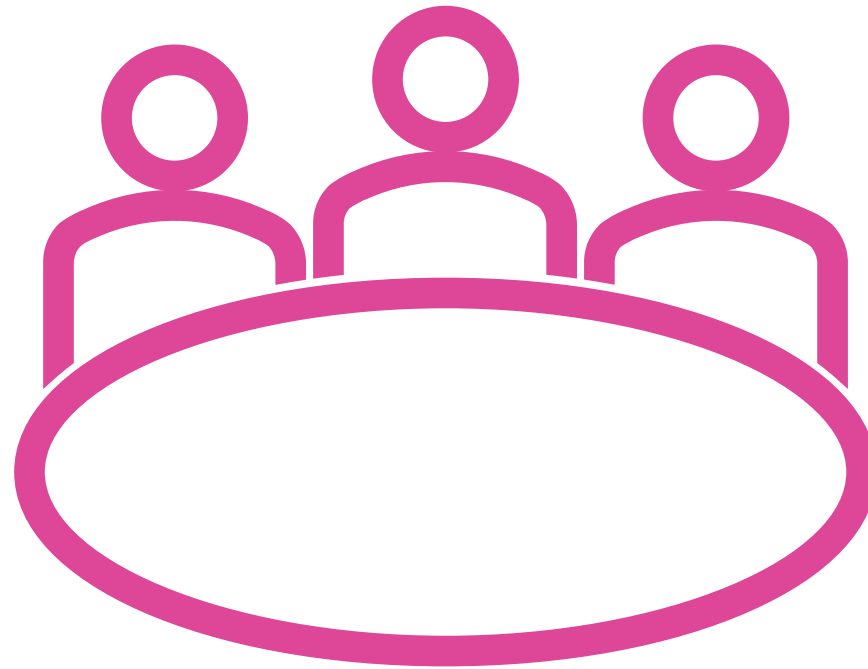


SDOH Focus Area	Measure Title
Food	Social Need Screening Food - (HEDIS MY2023 SNS1) - Certified
	Social Need Screening and Intervention Food - (HEDIS MY2023 SNS2) - Certified
Transportation	Social Need Screening Transportation (HEDIS MY2023 SNS5) - Certified
	Social Need Screening and Intervention Transportation - (HEDIS MY2023 SNS6) - Certified
Housing	Social Need Screening Housing - (HEDIS MY2023 SNS3) - Certified
	Social Need Screening and Intervention Housing - (HEDIS MY2023 SNS4) - Certified

# Where Are Collection Rates?

***In 2023 the average rate of annual SDOH screening across all DRVS centers was 15%***

# Panel Discussion

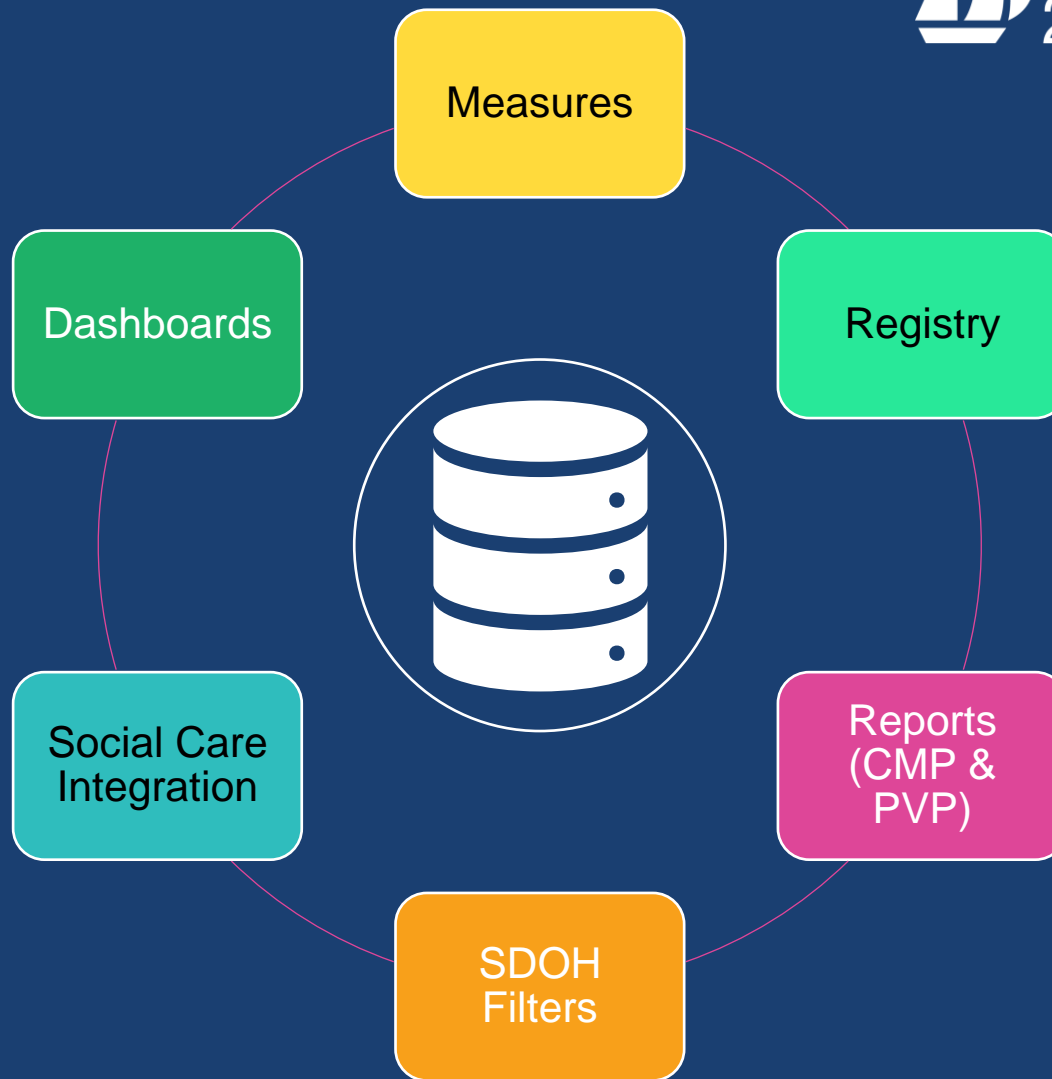




# DRVS Tools to Support SDOH Collection and Utilization



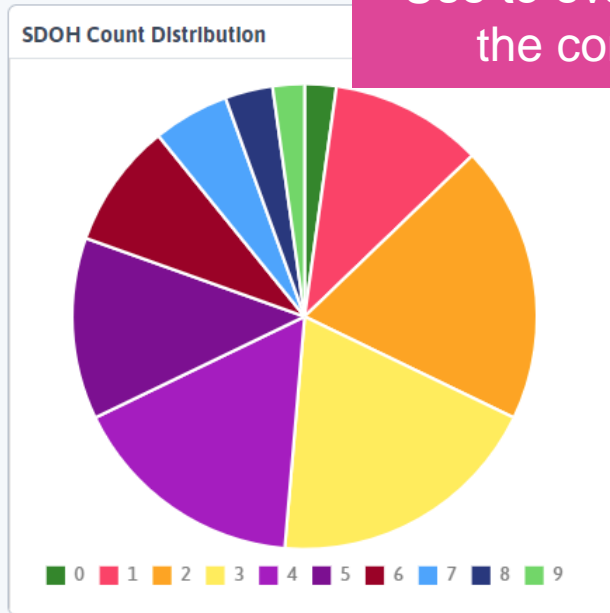
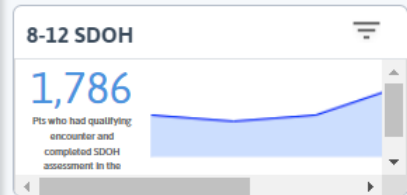
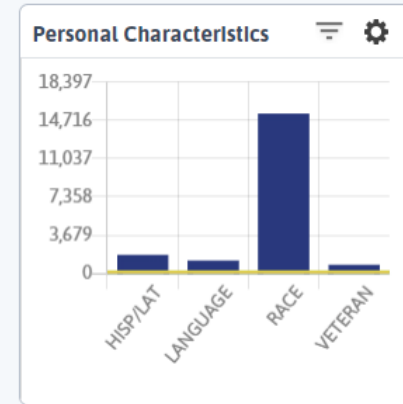
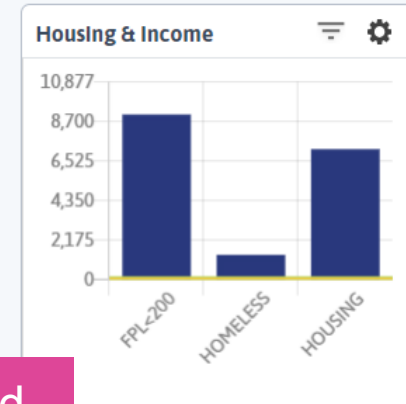
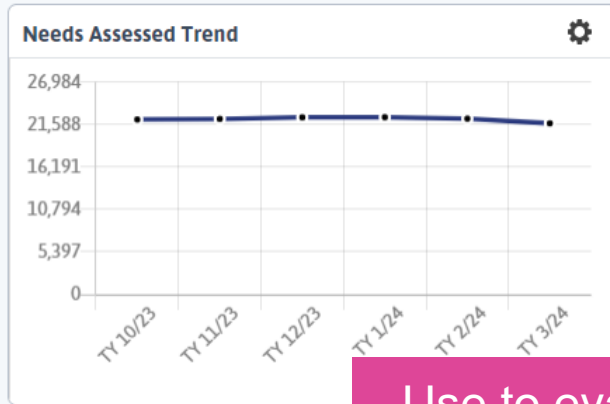
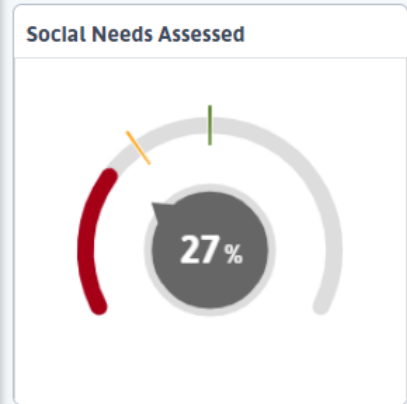
# SDOH Information in DRVS



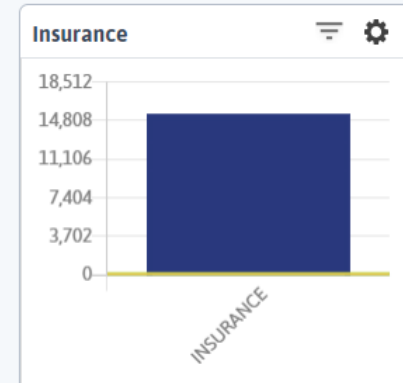
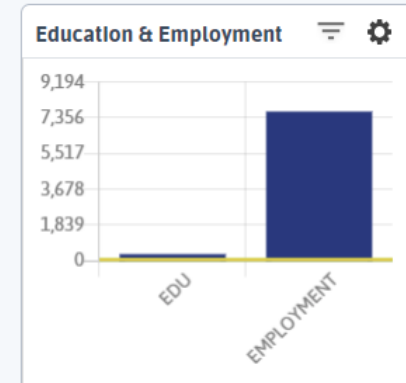
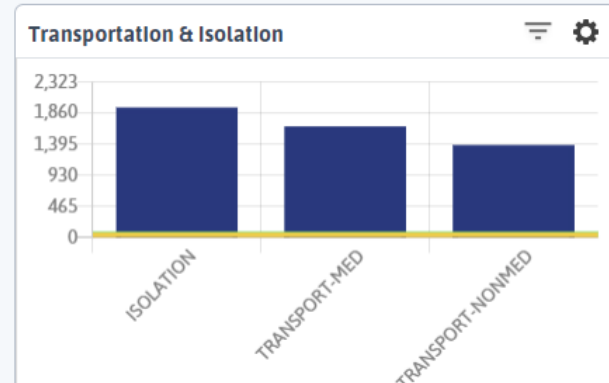
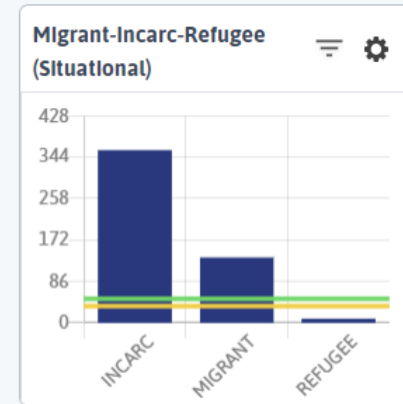
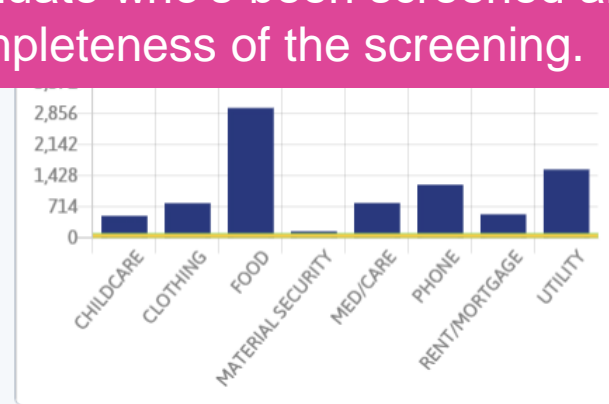
# SDOH + DRVS Alignment

SDOH Goal	DRVS Functionality
Promote social needs screenings across care teams	SDOH Alerts
Identify positive SDOH triggers during patient visits	SDOH section on PVP
Evaluate SDOH screening program (frequency, completeness, appointment types, etc.)	SDOH Measures & SDOH Dashboards
Refer patients to social care organizations	Social Care Integration (findhelp/UniteUs)
Identify patients with positive SDOH triggers for proactive outreach and engagement	SDOH Registry
Evaluate top SDOH triggers across complete patient population to understand high-level needs	SDOH Dashboards
Identify health disparities across CQMs due to positive SDOH triggers	SDOH filters

FILTERS: TY March 2024



Use to evaluate who's been screened and the completeness of the screening.





# SDOH Filters

**SDOH**

All SDOH ⌵ ✕

Search 🔍

**Clear Filters**

- ☐ CHILDCARE
- ☐ CLOTHING
- ☐ EDU
- ☐ EMPLOYMENT
- ☐ FOOD
- ☐ FPL<200
- ☐ HISP/LAT
- ☐ HOMELESS
- ☐ HOUSING
- ☐ INCARC

**SDOH COUNTS**

All SDOH Counts ⌵ ✕

Search 🔍

**Clear Filters**

- ☐ 0
- ☐ 1
- ☐ 2
- ☐ 3
- ☐ 4
- ☐ 5
- ☐ 6
- ☐ 7

**UDS SDOH**

All UDS SDOH ⌵

Search 🔍

**Clear Filters**

- ☐ FINANCIAL STRAIN
- ☐ FOOD
- ☐ HOUSING
- ☐ TRANSPORTATION

**SDOH ASSESSMENT STATUS**

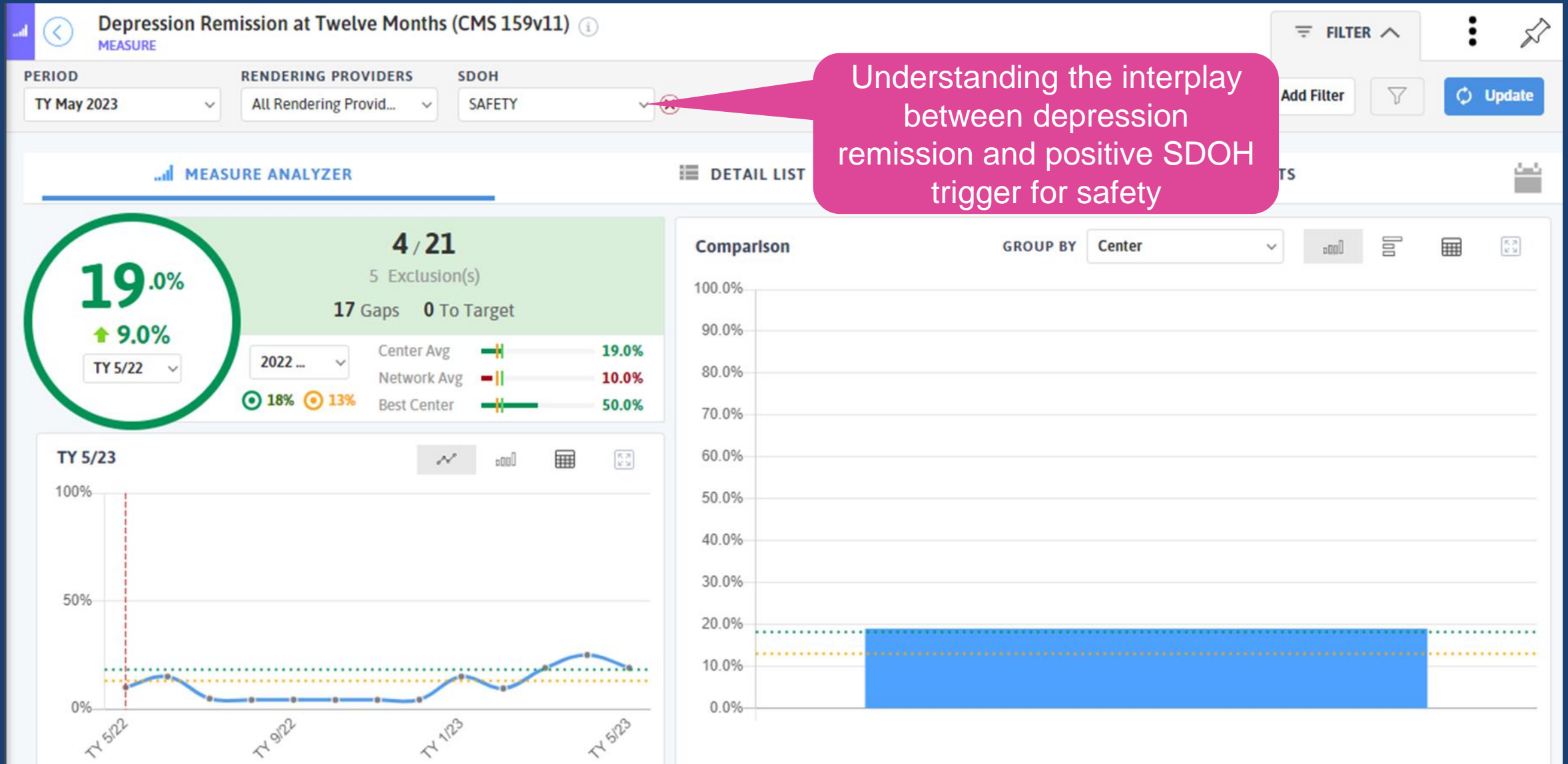
All SDOH Assessmen... ⌵

Search 🔍

**Clear Filters**

- ☐ Core Completed
- ☐ Core In Progress
- ☐ Core Not Started

# Utilizing Filters



# PVP SDOH Documentation



3:08 AM Thursday, May 4, 2023

Visit Reason: Injury No Show

<b>Lykens, Luis</b> <b>MRN:</b> 1100838 <b>DOB:</b> 1/28/1994 (29)	<b>Sex at Birth:</b> M <b>GI:</b> Female <b>SO:</b> Straight (not lesbian or gay)	<b>Phone:</b> 978-203-0269 <b>Lang:</b> German <b>Risk:</b> Low (10)	<b>Portal Access:</b> 07/29/2022 <b>Cohorts:</b> Diab & HTN & Homeless no A1c, Test Cohort	<b>PCP:</b> Bridgewater, Bill <b>Payer:</b> Medicaid <b>CM:</b> Paula Silvia
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Demo data

DIAGNOSES (7)			ALERT	MESSAGE	DATE	RESULT	OWNER
ASCVD	Asthma	CAD	LDL	Missing			
CAD/No MI	CP	HTN-NE					
IVD							
RISK FACTORS (1)							
Chronic Opioid Tx							
SDOH (9)							
FOOD	FPL<200%	HISP/LAT					
INSURANCE	LANGUAGE	MATERIAL					
MIGRANT	RACE	SECURITY					
RAF GAPS DIAGNOSIS CATEGORIES (3)							
Cardiovascular	Pulmonary	DD					

	Front Desk	
15.00	MA	
ORDERED DATE		APPT. DATE
6/6/2023		6/12/2023
7/29/2022		
7/29/2022		8/21/2022

# Connecting Needs to Resources

Patient Visit Planning (PVP)

Care Management Passport (CMP)

Any measure detailed patient list (right click)

ACC – Care Management Clinical Tab

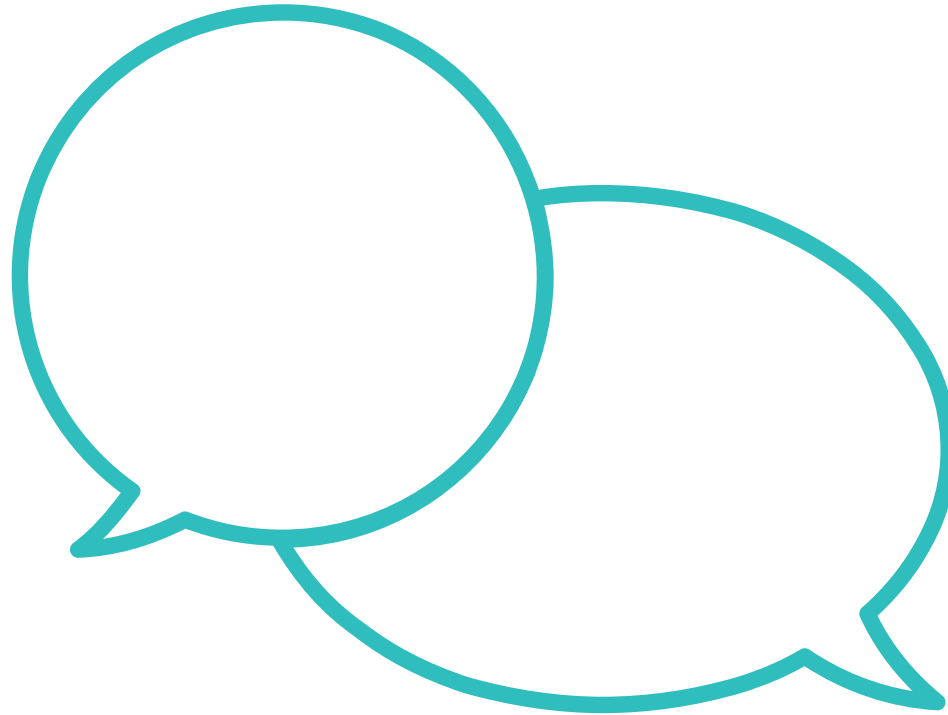
ACC – Care Coordination Task and Clinical Tab



## Social Care is One Click Away



# Questions?



# Achieve, Celebrate, Engage!

## ACE'd it? Share your DRVS success story and become an Azara ACE!

Show your organization has used DRVS to **A**chieve measurable results, **C**elebrate improvement in patient health outcomes, and effectively **E**ngage care teams and/or patients. Stories should showcase how DRVS helped your organization overcome a challenge, the tools and solutions used to drive improvement and details of the successes that resulted from your initiatives. ACEs should be able to provide examples that quantify quality improvement, cost savings, operational efficiency or patient health improvement.

### Benefits:

- Azara will help tell your story and provide a client-branded version for your use
- Potential to create a 2-4 minute video or hour-long Azara-hosted webinar
- Win Azara swag!



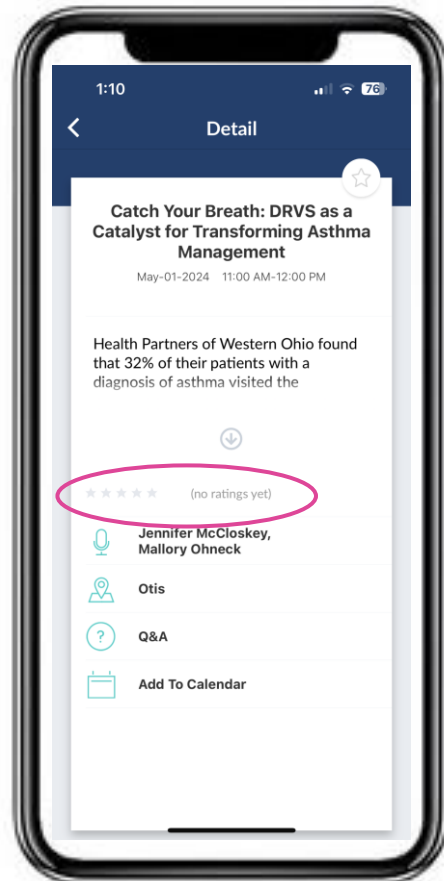
Submit your success story by completing the form [at this link](#) or scan our QR code:

See this year's ACE posters in the Ballroom Foyer!



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Click the stars in the center of your screen to rate and provide feedback.



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Provide brief  
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Rate the session and  
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